



# **Sustainability**



### **Welcome and Introductions**

### Things to consider before we begin























## What is Sustainability?

In groups take 5 minutes to chat about what sustainability means to you...



## **Feedback**

Sustainability - Looking at the longer term - Financial, economic, social, environmental







Long Term Board Membership
/ Succession Planning



Environmental





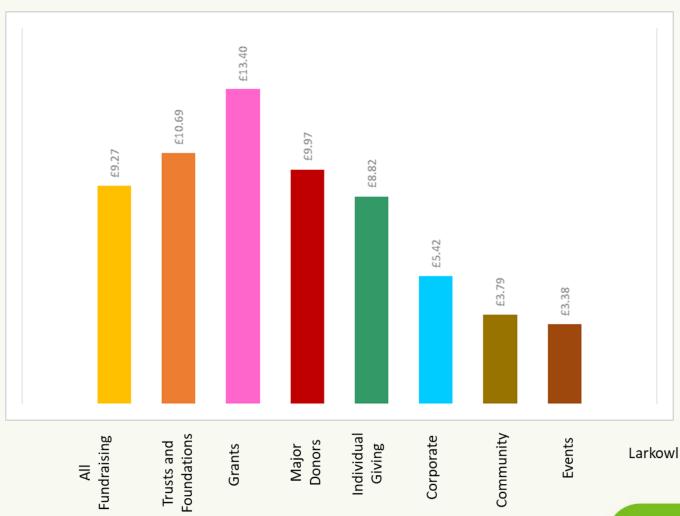
## **Financial**







### **Return on Investment**



Larkowl "Uncharted Territory" 2021 ROI report





### **Public Funders**

### Who

Government Departments
Local Authorities
Health Service
Mayors / PCC

### **Key Facts**

Published process
(Procurement)
Standard Terms &
Conditions
Defined Period
Monitoring
80% Move from grant to
contracts

### **National Lottery**

### Who

Big Lottery
Heritage Lottery
Arts Council England
Sport England
BFI
UK Sport

### **Key Facts**

Public fund – open and accountable
Accessible to All
Different applications for each fund
£300 - Millions

# Trusts and Foundations

### Who

Family / individual
Corporate
Community
Charities

### **Key Facts**

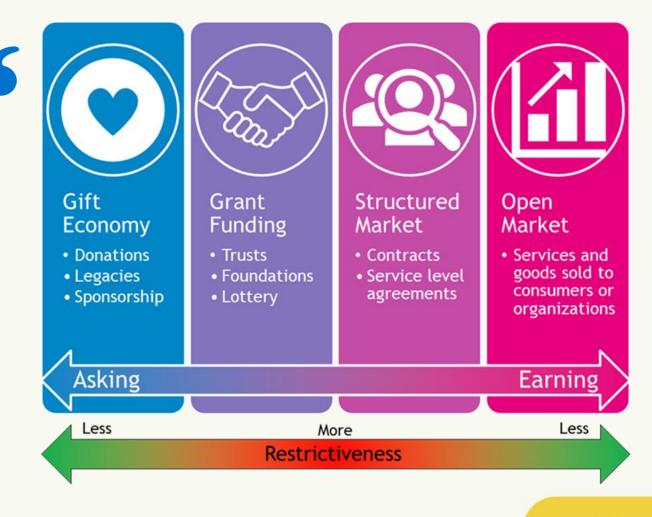
8800 individual funds
£1.7 billion per annum
Independence
Take greater risks
Often Short term / project
based

**Helping communities thrive** 





## **Other Income Options**







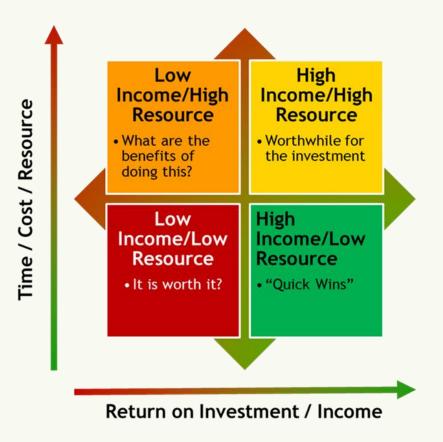
## **Social Investment**

Charity			Industrial & Provident Society		Company				Individual		Group	
Foundation	Trust		Community Benefit	Cooperative	CIC Guarantee	CIC Shares	Ltd Guarantee	Ltd Shares	Partnership	Sole Trader	Community Association	Club
Has charitable status												
Yes	Yes		Can apply	No	No	No	Can apply	No	No	No	May convert	Can apply
Can employ board members												
No	No		If not charitable	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Maybe	Maybe
Can attract significant grant funding												
Yes	Yes		If a charity	No	Fair	Very limited	If a charity	No	No	No	Limited	Limited
Can attract equity investment												
No	No	No	No	Maybe	No	Yes	No	Yes	Maybe	Maybe	No	No





### **YOUR INCOME OPTIONS**



In groups take 5 minutes to chat about some income generation ideas you may have...



### **Board Skills and Gaps – What makes a good team?**



### **Skills**

Hard skills (general) – e.g. marketing, legal, HR
Hard Skills (specific) – sector related skills that
relate to your work

Soft skills – e.g. team working, mentoring, pastoral



## **Experience and background**

Different points of view

Insight into your beneficiaries' needs and experiences

Contacts and networks (community, partners, funders etc.)

Innovation and experience of what works





https://reachvolunteering.org.uk/trustee-recruitment-cycle/reflect/how-complete-skills-audit

**Helping communities thrive** 





## **Business Planning**

Control and direct your Social Venture

Engage other people with your idea

Be Credible



66



#### The Idea

Describe your idea, the issues it will tackle and any possible negative effects.

#### Mission and Values

What is your mission? What are the values that underpin that mission?

#### **Legal Structure**

Establish the legal structure of your project, how your work will be regulated and what this means for reporting?

#### **Keeping it Legal**

Ensure your activities meet legal requirements. How will you adopt best practice policies and practices?

#### **Activities**

Describe your activities. What will you do to deliver your mission? How will people benefit and are there negative effects?

#### Marketing

Promote and sell your products and services to people. How will you raise awareness of your work?

#### **Impact Monitoring**

Demonstrate that your projects work. What will you measure? How will you measure it and how will you present results?

#### People and Skills

Find the skills and qualities you need. How will you identify and recruit staff and volunteers to fill your skills gaps?

#### Stakeholders & Partners

Identify the people and organisations that matter to your venture. How will you find partners and manage relationships?

#### Costs

Create the budget for your project. How much will your activities cost? What are your core costs?

#### Income Generation

Identify the sources of income for your project. What mix of income streams will you use?

#### **Financial Management**

Ensure your venture is financially sound. How will you monitor and manage your financial performance?

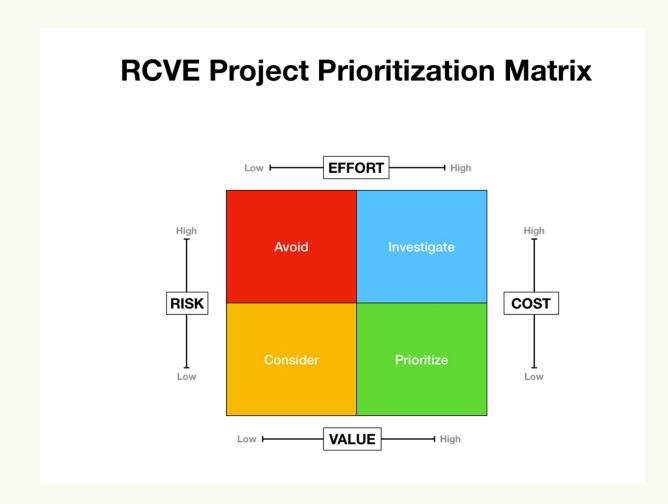
#### Sustainability and Growth

Plan for the future. Where do you want to take your venture?





## Risk







### **Environmental**



Here are some considerations for all businesses and organisations, not just those with a "green" agenda. Many environmental practices can save you money -

- Make the most of Local networks
- Support other local businesses organisations- reciprocal trading, to reduce transport miles: the original circular economy taking in less, from outside and producing less waste.
- Link up to promote each other like in the Totally Locally ethos. For every £1 spent with a small independent business, up to £5 goes into the local economy.
- Join the local business forum make friends and support each other's business.





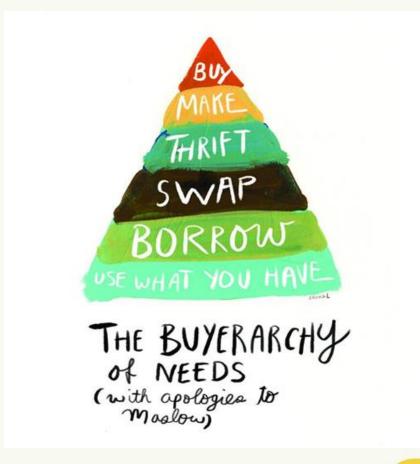
### **Reduce Waste**

- Doing your recycling is not going to save the planet.
- What waste do you as an organisation specifically have? Does this cost you money? Is this of value to someone else? For example, cardboard boxes, fabric, rags, heat,
- Mindful consumption- "Buyerarchy" of needs. Only buy what you need to buy and be conscious of where you are buying it from (see above)
- Use what you already have: Upcycle, mend. Use repair cafes.
- Borrow: Library of things,
- Swap "waste" e.g. cardboard boxes and packaging
- Thrift: Not everything needs to be new. Use your grant money for other things. Community furniture store.
- Make, if you have the time and skills, this can be very rewarding. Bespoke items can make your offer stand out.
- Buy, as a last resort: be conscious of where you are buying from and who benefits or might be being exploited. Discourage overproduction and exploitation of companies such as Amazon, Shien and Temu (see above)











## **Reduce energy consumption**



Invest in efficient heating, insulation, power and utility use.



Make use of grants to support government net zero targets



Reduce transport, consider zoom/Teams meetings, car sharing, public transport.



Community Energy schemes, cheaper energy generation



## Develop some good habits, question the norm

There are hundreds of little habits that you could adopt in your business and personal life that will influence other to do the samenudge theory. Consider the impact of taking your own bag to the supermarket

When catering, consider a greater proportion of plant-based and vegetarian options, reduce or eliminate meat (which is expensive and energy inefficient to produce)

What else can you think of?



## What does environmental sustainability mean to you now?

It still means looking at the longer term, but can you see how financial, economic, social, and environmental sustainability are all very closely linked?









# Over to you!

**Soc Ent Support** 

Contact us at:

communitysupport@communityfirstyorkshire.org.uk

Sign up to receive our newsletters here:



Sign up for our funding portal here:













See you next time (2)
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